

# Global Watchmen Associates, LLC

204 Riverhill Boulevard  
Kerrville, Texas 78028  
Phone: +1 (830)-928-0907



## **Mr. Michael R. Belanger, Associate**

Over 37 years combined government civilian and military service. A recognized leader, strategic planner, and progressive thinker who displays a high level of initiative, effort and commitment in every assignment given. Held various positions of responsibility and leadership requiring creativity and innovation, flexibility, strategic thinking, and vision. A masterful builder of coalitions and well-known and respected throughout the Intelligence and

Military Communities for the ability to establish and maintain collaborative working relationships. Foreign relations expert responsible for negotiating sensitive issues with foreign partners that have resulted in greater cooperation and unique intelligence accesses from those partnerships.

## **EMPLOYMENT HISTORY – PRIVATE INDUSTRY**

### **Booz Allen Hamilton – 2018 - 2019**

Senior Associate

Responsible for MENA Region Cyber security team business development activities in the Kingdom of Saudi Arabia and Middle East Region.

## **EMPLOYMENT HISTORY – NATIONAL SECURITY AGENCY**

### **National Cryptologic Representative, Overseas location, 2015 – 2017**

Organizational Leader responsible for managing key foreign partnership. Led 30+ government civilian, military and contractor personnel to carry out mission. Responsible for fostering, shaping, supporting and enhancing the cryptologic relationship between NSA and the foreign partner.

### **Senior Foreign Affairs Directorate Representative to Media Leaks Task Force, NSA, 2014 – 2015**

Maintained daily engagements with the Media Leaks Task Force (MLTF) leadership providing transparency into all issues affecting foreign partnerships, and facilitated seamless interaction between MLTF and the Foreign Affairs Directorate (FAD). Provided extensive foreign partner expertise that helped shape MLTF and FAD leadership responses destined for foreign partners through NSA host-country representatives. Led by example in collaborating MLTF issues with enterprise stakeholders and external IC partners.

### **Deputy Chief, Tailored Access Operations Office of Requirements and Targeting, NSA, 2012- 2014**

Provided guidance, oversight, and direction to 400+ workforce to ensure proper resource alignment to improve CNE services, adjust mission priority, surge to operational demands, and satisfying customer intelligence needs. Engaged workforce daily and enabled an environment of creative thought, collaboration across R&T divisions, TAO officers, NSA operations and community customers, and adjusted resources to flex to changing customer requirements.

### **Deputy for Liaison, Overseas Location, 2008 – 2012**

Responsible for 250+ government and military personnel with direct engagement with foreign partner in often politically tense and stressful environment. Fully integrated into the foreign partner senior leadership

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team and viewed as a trusted partner evidenced in the cooperation and collaboration with the partner on myriad of issues of mutual interest. Made significant contributions to improving and strengthening NSA's foreign partnership.

## **Chief, Internal Narcotics Division/Foreign Affairs Officer, NSA, 2005 – 2008**

Responsible for the oversight and management on all aspects of SIGINT analysis and production on worldwide counternarcotic targets. Managed resources to help maximize interagency capabilities and effectiveness against narcotics groups that posed the greatest threat to the U.S. Managed and led in an extended enterprise environment, developing teams across NSAW, Cryptologic Centers, and customer and partner agencies. Routine engagement with DEA Special Operations Division that enhanced collaboration and maximized end results that led to the take down and apprehension of high-value narcotics traffickers.

## **Senior Foreign Affairs Officer supporting Operation Iraqi Freedom and Operation Enduring Freedom (Iraq/Afghanistan; Deployed), 2003 – 2005**

Formed a task force and developed a well thought out approach for reconstructing Iraqi and Afghanistan SIGINT elements, ensuring that short and long-term Agency and U.S. IC strategic objectives were met.

## **SIGINT Liaison Officer, Overseas Location, 2000 – 2003**

Developed excellent rapport with host-nation partners' that resulted in enhanced provision of unique SIGINT information to support U.S. IC objectives. Bolstered host-nation's confidence in NSA's support and willingness to engage in critical intelligence initiatives. Seen as an honest broker by partners and gained partners' confidence affording greater access into partner operations. Outstanding relationship resulted in partners' support to NSA CT efforts following 9-11 events; allowed for brokering new collection opportunities against insurgents in support of U.S. operations.

## **SIGINT Liaison Officer, Overseas Location, 1997 – 2000**

Developed excellent rapport with host-nation partners' that resulted in enhanced provision of unique SIGINT information to support U.S. IC objectives. Developed and maintained a close relationship with in-country U.S. diplomatic representatives responsible for CT and CP. Revitalized intelligence cooperation between various IC elements, resulting in more cooperative exchanges between host-nation and U.S. government personnel.

## **National Security Operations Center Senior Group Coordinator, NSA, 1996 – 1997**

Responsible for time sensitive mission management of the worldwide cryptologic enterprise through continuity and synchronization of NSA operations in response to global events associated with over 140 countries.

## **Chief, Economic, Political and Social Activities Branch, NSA, 1994 – 1995**

Responsible for the analysis and reporting on adversary's political, economic, and social activities in support of the U.S. national intelligence objectives.

## **Senior Operations Staff Officer, Overseas location, 1991 – 1994**

Senior Staff Officer responsible for maintaining and enhancing the intelligence relationship between U.S. and host-nation.

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### **Analyst/Reporter/Liaison Officer, NSA and Overseas location, 1984 – 1991**

Performed analysis and reporting on adversary military activity in support of U.S. national intelligence objectives. Worked closely with host-nation intelligence analysts to analyze and produce time-sensitive reporting on adversary activity. Provided direct intelligence support to U.S. Combatant Commander.

### **USAF Language Analyst/Reporter, U.S. and Overseas Location, 1979 – 1984**

Radio intercept operator. Performed collection, transcription, analysis and reporting on adversary unencrypted military communications. Provided direct intelligence support to USAF fighter pilots on the tactics and techniques used by adversary's Air Force. Selected by Air Force leadership to assist with developing Air/Air Defense Analysis Center with key foreign partner.